

Financial Statements and Report of
Independent Certified Public
Accountants

Curry College

May 31, 2021 and 2020

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REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

Board of Trustees
Curry College

Report on the Financial Statements

We have audited the accompanying financial statements of Curry College (a nonprofit organization) (the “College”), which comprise the statements of financial position as of May 31, 2021 and 2020, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

Management’s responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor’s responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the College’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College’s internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Curry College as of May 31, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Grant Thornton LLP

Boston, Massachusetts
September 30, 2021

Curry College

STATEMENTS OF FINANCIAL POSITION

As of May 31,

	2021	2020
ASSETS		
Cash and cash equivalents	\$ 24,995,391	\$ 11,773,243
Accounts receivable, net of allowance for doubtful accounts of \$2,333,918 and \$2,612,242, respectively	1,481,590	1,005,911
Student loans receivable, net of allowance for doubtful accounts of \$55,000 as of May 31, 2021 and 2020	101,267	120,231
Contributions receivable, net of allowance for doubtful accounts of \$236,250 and \$0, respectively	768,133	954,815
Other receivables	1,022,455	2,802,572
Prepaid expenses and other assets	746,109	791,390
Investments	103,671,275	95,077,997
Land, buildings, and equipment, net	104,438,628	109,195,329
Total assets	\$ 237,224,848	\$ 221,721,488
LIABILITIES AND NET ASSETS		
Liabilities		
Accounts payable and accrued expenses	\$ 8,086,925	\$ 8,181,476
Student deposits and deferred revenue	3,217,616	3,592,136
Government advances - student loans	221,050	142,895
Bonds payable, net	72,799,906	76,067,727
Total current liabilities	84,325,497	87,984,234
Net assets		
Without donor restrictions	146,815,361	127,101,369
With donor restrictions	6,083,990	6,635,885
Total net assets	152,899,351	133,737,254
Total liabilities and net assets	\$ 237,224,848	\$ 221,721,488

The accompanying notes are an integral part of these financial statements.

Curry College

STATEMENT OF ACTIVITIES

Year ended May 31, 2021
(with comparative prior year totals)

	Without Donor Restrictions	With Donor Restrictions	2021 Total	2020 Total
Revenue, gains, and other support				
Student tuition and fees, net of institutional scholarships	\$ 43,392,854	\$ -	\$ 43,392,854	\$ 46,135,835
Auxiliary enterprises	19,377,473	-	19,377,473	18,451,269
Government grants and contracts	3,220,933	-	3,220,933	1,934,414
Private gifts and grants	418,311	567,010	985,321	944,103
Income appropriated under spending policy	4,863,000	-	4,863,000	4,782,000
Interest income	105,872	-	105,872	258,802
Net assets released from restrictions	2,129,248	(2,129,248)	-	-
Total revenues, gains, and other support	73,507,691	(1,562,238)	71,945,453	72,506,423
Expenses				
Program				
Instruction	31,117,890	-	31,117,890	31,896,450
Student services	19,868,251	-	19,868,251	19,698,287
Auxiliary enterprises	11,448,681	-	11,448,681	10,596,819
Academic support	6,053,038	-	6,053,038	6,468,601
Management and general	8,644,289	-	8,644,289	7,650,670
Institutional advancement	863,571	-	863,571	1,035,031
Total expenses	77,995,720	-	77,995,720	77,345,858
Change in net assets from operations	(4,488,029)	(1,562,238)	(6,050,267)	(4,839,435)
Non-operating activities				
Gifts and bequests for long-term investment	-	47,250	47,250	18,250
Net assets released from restriction	113,569	(113,569)	-	-
Investment return	28,951,452	1,076,662	30,028,114	4,362,864
Income appropriated under spending policy	(4,863,000)	-	(4,863,000)	(4,782,000)
Total non-operating revenue (expense)	24,202,021	1,010,343	25,212,364	(400,886)
CHANGE IN NET ASSETS	19,713,992	(551,895)	19,162,097	(5,240,321)
Net assets at beginning of year	127,101,369	6,635,885	133,737,254	138,977,575
Net assets at end of year	\$ 146,815,361	\$ 6,083,990	\$ 152,899,351	\$ 133,737,254

The accompanying notes are an integral part of this financial statement.

Curry College
STATEMENT OF ACTIVITIES
Year ended May 31, 2020

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>2020 Total</u>
Revenue, gains, and other support			
Student tuition and fees, net of institutional scholarships	\$ 46,135,835	\$ -	\$ 46,135,835
Auxiliary enterprises	18,451,269	-	18,451,269
Government grants and contracts	-	1,934,414	1,934,414
Private gifts and grants	411,669	532,434	944,103
Income appropriated under spending policy	4,782,000	-	4,782,000
Interest income	258,802	-	258,802
Net assets released from restrictions	320,496	(320,496)	-
	<u>70,360,071</u>	<u>2,146,352</u>	<u>72,506,423</u>
Expenses			
Program			
Instruction	31,896,450	-	31,896,450
Student services	19,698,287	-	19,698,287
Auxiliary enterprises	10,596,819	-	10,596,819
Academic support	6,468,601	-	6,468,601
Management and general	7,650,670	-	7,650,670
Institutional advancement	1,035,031	-	1,035,031
	<u>77,345,858</u>	<u>-</u>	<u>77,345,858</u>
Change in net assets from operations	(6,985,787)	2,146,352	(4,839,435)
Non-operating activities			
Gifts and bequests for long-term investment	-	18,250	18,250
Net assets released from restriction	95,607	(95,607)	-
Investment return	4,225,460	137,404	4,362,864
Income appropriated under spending policy	(4,782,000)	-	(4,782,000)
	<u>(460,933)</u>	<u>60,047</u>	<u>(400,886)</u>
CHANGE IN NET ASSETS	(7,446,720)	2,206,399	(5,240,321)
Net assets at beginning of year	<u>134,548,089</u>	<u>4,429,486</u>	<u>138,977,575</u>
Net assets at end of year	<u>\$ 127,101,369</u>	<u>\$ 6,635,885</u>	<u>\$ 133,737,254</u>

The accompanying notes are an integral part of this financial statement.

Curry College

STATEMENTS OF CASH FLOWS

Years ended May 31,

	2021	2020
Cash flows from operating activities:		
Change in net assets	\$ 19,162,097	\$ (5,240,321)
Adjustments to reconcile change in net assets to net cash used in operating activities:		
Depreciation	7,193,105	7,120,801
Amortization of debt issuance costs	28,985	28,985
Net realized and unrealized gain on investments	(29,513,989)	(3,090,226)
Change in allowance for doubtful accounts	(42,074)	29,311
Contributions restricted for long-term investment	(47,250)	(18,250)
Change in operating assets and liabilities:		
Accounts receivable, gross	(197,355)	345,012
Other receivables	1,780,117	(2,148,475)
Contributions receivable	(49,568)	213,960
Prepaid expenses and other assets	45,281	(175,695)
Accounts payable and accrued expenses	(94,551)	(560,431)
Student deposits and deferred revenue	(374,520)	(78,211)
	<u>(2,109,722)</u>	<u>(3,573,540)</u>
Net cash used in operating activities		
Cash flows from investing activities:		
Purchases of investments	(43,194,480)	(21,958,809)
Proceeds from sale of investments	64,115,191	28,568,776
Purchases of land, buildings, and equipment	(2,436,404)	(6,035,576)
Student loans repaid	18,964	24,866
	<u>18,503,271</u>	<u>599,257</u>
Net cash provided by investing activities		
Cash flows from financing activities:		
Repayments of bonds payable	(3,296,806)	(3,200,953)
Proceeds from contributions restricted for long-term investment	47,250	18,250
Other financing activities	78,155	(19,986)
	<u>(3,171,401)</u>	<u>(3,202,689)</u>
Net cash used in financing activities		
Net increase (decrease) in cash	<u>13,222,148</u>	<u>(6,176,972)</u>
Cash, beginning of year	<u>11,773,243</u>	<u>17,950,215</u>
Cash, end of year	<u>\$ 24,995,391</u>	<u>\$ 11,773,243</u>
Supplemental disclosures of cash flow information:		
Cash paid for interest	\$ 2,260,982	\$ 2,290,008

The accompanying notes are an integral part of these financial statements.

Curry College

NOTES TO FINANCIAL STATEMENTS

May 31, 2021 and 2020

NOTE 1 - ORGANIZATION

Curry College (the "College") was established in 1879 and serves as an independent institution offering undergraduate and graduate degrees to approximately 2,400 full- and part-time students who are primarily from New England and the Mid-Atlantic states. The College's main campus is located on approximately 130 acres in Milton, Massachusetts and a branch campus is located in Plymouth, Massachusetts. The College is accredited by The New England Commission of Higher Education and offers students a rich blend of liberal arts and career-directed programs, including business management, nursing, communication, education, and criminal justice. The College is a nationally recognized leader in educating students with learning differences. The College also offers Master in Education, Master in Criminal Justice, Master in Business Administration, Master in Nursing, and Master in Accounting degrees.

The College participates in student financial assistance programs sponsored by the United States Department of Education and the Commonwealth of Massachusetts, which facilitate the payment of tuition and other expenses for certain students.

The outbreak of COVID-19 has caused domestic and global disruption in operations of higher education institutions. Consequently, the College closed its campus beginning in mid-March 2020 and taught the remainder of the spring 2020 semester on-line. As a result, the College refunded approximately \$5,500,000 of room and board to students during fiscal year 2020.

The College returned to on campus classes during fiscal 2021. However, the full impact of COVID-19 and the scope of any impact on the College's operations and financial condition cannot be determined. Accordingly, the extent to which COVID-19 may impact the College's financial position and changes in net assets and cash flows is uncertain and the accompanying financial statements include no adjustments relating to the effects of this pandemic.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Financial Statement Presentation

The financial statements of the College have been prepared on the accrual basis of accounting. Net assets and revenues, expenses, gains and losses are classified based upon the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified as follows:

Without donor restrictions - Net assets that are not subject to donor-imposed restrictions or for which restrictions have expired. Also included in this category are net assets designated by the Board of Trustees, including "funds functioning as endowment."

With donor restrictions - Net assets subject to donor-imposed restrictions that permit the College to use or expend the donated assets as specified and are satisfied by either the passage of time or by actions of the College. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and are reported in the statements of activities as net assets released from restrictions. Also included in this category are net assets subject to donor-imposed restrictions that stipulate that resources be maintained permanently but may permit the College to use or expend part or all of the economic benefits derived from the donated assets.

Interest, dividends, and net gains or losses on investments are reported as follows:

- as increases or decreases in net assets with donor restrictions if the terms of the gift require they be applied to the principal of a permanently endowed fund;

Curry College

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2021 and 2020

- as increases or decreases in net assets with donor restrictions if the terms of the gift and/or relevant state law impose restrictions on the current use of the income or net gains and losses; and
- as increases or decreases in net assets without donor restrictions in all other cases.

The College reports gifts of equipment or other assets as net assets without donor restrictions unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as net assets with donor restrictions. Absent explicit donor stipulations regarding how long those long-lived assets must be maintained, the College reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

Non-operating revenue/expenses include endowment gifts, gifts for property and equipment, investment income and loss on long-term investments, realized and unrealized gains and losses on long-term investments, loss on sale of assets, and net assets released from restrictions for capital acquisitions. To the extent investment income and gains/losses are used for operations as defined by the College's Board approved spending rate policy (see Note 9), they are reclassified as income appropriated under spending policy on the statement of activities. All other activity is classified as operating revenue/expenses.

Cash and Cash Equivalents

Cash and cash equivalents include operating cash accounts and short-term investments with maturities from date of purchase of three months or less. The carrying value of these cash equivalents is a reasonable estimate of fair value due to their short-term nature. Fair value is determined based on quoted market value prices with the exception of cash sweep accounts and certificates of deposit, which are carried at their principal amount.

Allowance for Doubtful Accounts

The College establishes an allowance for doubtful accounts for accounts receivable amounts that may not be collectible. The College evaluates the allowance for doubtful accounts periodically based on the age of its accounts receivable balances, the number of active and inactive students and an analysis of its collection history. The College writes off accounts receivable when they are determined to be uncollectible, and payments subsequently received on such receivables are recorded as income in the period received.

Student Loans Receivable

Student loans receivable are recorded at their estimated net realizable value and include both institutional funds and student Perkins loans. Student Perkins loans are funded through federal government loan programs or institutional resources. For all loans, management estimates the allowance for credit losses based on historical collection experience and current economic conditions.

On September 30, 2017, the federal government terminated the Perkins loan program. No additional loans under this program are authorized to be awarded after this date. In the event that the College no longer participates in the program, a portion of the amounts are generally refundable to the federal government. Perkins loans that are in default and meet certain requirements can be assigned to the Department of Education, which reduces the government advances for students.

Other Receivables

Other receivables include funds owed to the College by third parties, including the Department of Education, for services or agreements.

Curry College

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2021 and 2020

Bond Issuance Costs

Costs relating to the issuance of long-term debt are netted against the liability for bonds payable to which they pertain and subsequently amortized into the statement of activities over the term of the debt repayment period using the straight-line method. Debt issuance costs of \$612,546 and \$641,530 net of amortization expense, at May 31, 2021 and 2020, respectively, have been presented as a deduction from the related bonds payable.

Investments

Investments are stated at fair value. The value of publicly traded securities is based upon quoted market prices and net asset values ("NAV"). Other securities, for which no such quotations or valuations are readily available, are carried at fair value as estimated by management using values provided by external investment managers or appraisers. Management has established procedures in place to evaluate and monitor third-party valuations, including regular communication with fund managers, the review of partnership financial statements and monthly performance metrics prior to investment and on a regular basis going forward. Management believes that these valuations are a reasonable estimate of fair value as of May 31, 2021 and May 31, 2020, but are subject to uncertainty and, therefore, may differ from the value that would have been used had a ready market for the investments existed.

Fair Value Measurement

The College follows the accounting and disclosure standards pertaining to Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") Topic 820, *Fair Value Measurement*, for qualifying assets and liabilities. Fair value is defined as the price that the College would receive upon selling an asset or pay to settle a liability in an orderly transaction between market participants.

The College uses a framework for measuring fair value that includes a hierarchy that categorizes and prioritizes the sources used to measure and disclose fair value. This hierarchy is broken down into three levels based on inputs that market participants would use in valuing the financial instruments based on market data obtained from sources independent of the College. Inputs refer broadly to the assumptions that market participants would use in pricing the financial instrument, including assumptions about risk. Inputs may be observable or unobservable. Observable inputs are inputs that reflect the assumptions market participants would use in pricing the financial instrument developed based on market data obtained from sources independent of the reporting entity. Unobservable inputs are inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset developed based on the best information available.

The three levels of the fair value hierarchy are as follows:

- Level 1 - Inputs that reflect unadjusted quoted prices in active markets for identical assets at the measurement date.
- Level 2 - Inputs other than quoted prices that are observable for the asset either directly or indirectly, including inputs in markets that are not considered to be active.
- Level 3 - Inputs that are unobservable and which require significant adjustment or estimation.

An asset's or liability's level within the framework is based upon the lowest level of any input that is significant to the fair value measurement.

Curry College

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2021 and 2020

The College follows guidance on measuring the fair value of alternative investments, which offers investors a practical expedient for measuring the fair value of investments in certain entities that calculate NAV. Under this practical expedient, entities are permitted to use NAV without adjustment for certain investments which: (a) do not have a readily determinable fair value and (b) prepare their financial statements consistent with the measurement principles of an investment company or have the attributes of an investment company. Additionally, investments measured using the NAV practical expedient are exempt from categorization within the fair value hierarchy and related disclosures. Instead, entities are required to separately disclose the required information for assets measured using the NAV practical expedient. Entities are also required to show the carrying amount of investments measured using the NAV practical expedient as a reconciling item between the total amount of investments categorized within the fair value hierarchy and total investments measured at fair value on the face of the financial statements.

Land, Buildings, and Equipment

Land, buildings, and equipment are stated at cost, or if received as a gift, at fair value at the date of receipt. Maintenance and repairs are charged to operations as incurred, while betterments and additions are capitalized. Depreciation and amortization are computed using the straight-line method over the estimated useful lives of the assets as follows:

Building	20 - 37 years
Building improvements	10 - 30 years
Land improvements	10 - 30 years
Furniture, equipment, and vehicles	3 - 10 years
Library books	10 years

Conditional Asset Retirement Obligations

Existing laws, regulations, or contracts may require the College to perform an asset retirement activity even if that activity can be deferred indefinitely. The obligation to perform the asset retirement activity is unconditional even though uncertainty exists about the timing and/or method of settlement. Accordingly, the College recognizes a liability for the fair value of conditional asset retirement obligations based on estimated retirement requirements. The College's estimated liability was \$261,664, and \$275,664 as of May 31, 2021 and 2020, respectively, which is included in the accounts payable and accrued expenses in the accompanying statements of financial position.

Government Advances - Student Loans

These amounts include funds advanced to the College under the Federal Perkins Loan Program. On September 30, 2017, the Federal government terminated the Perkins Loan Program. No additional loans under this program are authorized to be awarded after this date. In the event that the College no longer participates in the program, a portion of the amounts are generally refundable to the Federal government.

Revenue Recognition

In May 2017, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2014-09, *Revenue from Contracts with Customers (Topic 606)*, to supersede nearly all existing revenue recognition guidance under accounting principles generally accepted in the United States of America ("U.S. GAAP"). The core principle of ASU 2014-09 is to recognize revenues when promised goods or services are transferred to customers in an amount that reflects the consideration to which an entity is expected to be entitled for those goods or services.

Curry College

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2021 and 2020

During fiscal year 2021, the College adopted ASU 2014-09, which did not result in a material change to its revenue recognition practices, business processes, controls, or systems and, accordingly, other than certain changes in the presentation format of the accompanying financial statements, there was no material impact to the statements of financial position, activities, or cash flows.

The College has various revenue streams that revolve mainly around student enrollment and instruction. Revenue is generated primarily through tuition, housing, meals and various fees associated with enrollment and recognized over time as the College provides the related goods and services. Generally, enrollment and instructional services are billed before a term begins and paid by the beginning of the term.

In general, the College awards institutional aid on the basis of tuition and fees only.

The following table disaggregates student service revenue by type of service provided for the years ended May 31:

	2021		
	Tuition and Fees	Auxiliary Services	Total
Student service revenue	\$ 83,272,185	\$ 19,377,473	\$ 102,649,658
Less: student aid	39,879,331	-	39,879,331
Net student service revenue	\$ 43,392,854	\$ 19,377,473	\$ 62,770,327
	2020		
	Tuition and Fees	Auxiliary Services	Total
Student service revenue	\$ 86,945,385	\$ 18,451,269	\$ 105,396,654
Less: student aid	40,809,550	-	40,809,550
Net student service revenue	\$ 46,135,835	\$ 18,451,269	\$ 64,587,104

Unearned tuition, fees and deposits includes \$3,217,616 and \$3,529,136 of May 31, 2021 and 2020, respectively, of payments received for tuition, fees and room and board for the following academic year's fall semester. Such amounts are recognized in the future fiscal year. Also included are deferred tuition and fees related to certain summer terms which cross fiscal years. These payments are recognized ratably as revenue over the applicable academic term as performance obligations are met.

In addition to student room and board, auxiliary revenues also include revenues from contracts with customers to provide dining and event services, housing, facility rentals, parking services, bookstore, daycare, and other miscellaneous activities. Parking services revenue is recorded ratably over the period for which the parking permits have been sold. All other auxiliary revenues are recognized when the service is provided, or the event occurs.

Curry College

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2021 and 2020

Federal and State Student Assistance

Financial aid for students is provided by grants and loans through programs of the federal government and the Commonwealth of Massachusetts. Federal aid totaled \$24,723,682 and \$26,049,328 for the years ended May 31, 2021 and 2020, respectively. Massachusetts state aid totaled \$806,808 and \$778,825 for the years ended May 31, 2021 and 2020, respectively. This aid is paid for the benefit of the students and is not included in the statements of activities.

Institutional Scholarships

Although reported in the statement of activities as an adjustment to revenue, the College's grants for scholarships are managed as a core program expense. The financial aid program assists students with demonstrated need, defined in accordance with a uniform formula, by providing a mix of grants and loans designed to help cover some of the costs of attendance when combined with student and family contributions based on their ability to pay. Additionally, the College maintains a merit aid program. Student assistance is funded, in part, by income from endowed scholarship funds, gifts for specific scholarships, and other gifts available for use in current operations. Institutional scholarships totaled \$39,879,331 and \$40,809,550 for the years ended May 31, 2021 and 2020, respectively.

Advertising Costs

The College expenses advertising costs as incurred. Total advertising costs for the years ended May 31, 2021 and 2020 were \$938,750 and \$825,938, respectively, and are included in management and general and institutional advancement expenses on the statements of activities.

Income Taxes

The College is a tax-exempt organization as described in Section 501(c)(3) of the Internal Revenue Code (the "Code") and is generally exempt from income taxes pursuant to Section 501(a) of the Code. Accordingly, it is generally not subject to income taxes except to the extent it has taxable income from activities that are not related to its exempt purpose. The College is required to assess uncertain tax positions and has determined that there were no such positions that are material to the financial statements.

Use of Estimates

The preparation of financial statements in accordance with U.S. GAAP requires management to make estimates and assumptions that affect certain reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements. Estimates also affect the reported amounts of revenue and expenses during the reporting period. Such estimates include allowances for doubtful accounts, the liability for conditional asset retirement obligations, and estimated useful lives of land, buildings, and equipment. Actual results could differ from those estimates.

Related-Party Transactions

The College has conflict of interest policies to protect its interests in connection with related-party transactions. For the year ended May 31, 2020, the College was a party to certain transactions involving one member of its Board of Trustees who provided function hosting services to the College. Such related-party transactions totaled \$0 and \$17,412 for the years ended May 31, 2021 and 2020, respectively.

Curry College

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2021 and 2020

Prior to entering into these transactions, the College obtained competitive cost and other information from unrelated vendors and management believes the terms and conditions from these related parties were more favorable to the College. These transactions were settled in accordance with the College's customary trade payables practices.

Concentrations of Credit Risk

The College's main concentrations of potential credit risk involve cash and cash equivalents, investments, and student accounts receivable. The College limits this risk by investing otherwise available cash balances in a fully-insured demand deposit marketplace sweep account ("marketplace sweep account") with a bank, utilizing mutual funds with appropriate investment objectives for its longer term fixed income investments and maintaining responsive payment and collection policies, including financial counseling, for its students.

The marketplace sweep account allows the College to maintain Federal Deposit Insurance Corporation ("FDIC") insurance on cash balances by distributing funds that exceed the amounts necessary for College obligations to accounts at multiple banks, each of which maintains an FDIC insurance level of \$250,000. All funds in the marketplace sweep account are available to the College for use daily.

Recently Issued Accounting Pronouncements

Leases (Topic 842)

In February 2016, the Financial Accounting Standards Board ("FASB") issued ASU 2016-02, *Leases* (Topic 842). The new standard requires the recognition of assets (right-of-use assets) and liabilities arising from lease transactions on the statement of financial position and the disclosure of key information about leasing arrangements. Accordingly, a lessee will recognize a lease asset for its right to use the underlying asset and a lease liability for the corresponding lease obligation. Both the asset and liability will initially be measured at the present value of the future minimum lease payments over the lease term. The new guidance will classify leases as either finance or operating leases, with classification determining the presentation of expenses and cash flows on the College's consolidated financial statements. For non-public entities, the amendment is effective for financial periods beginning after December 15, 2021 with early adoption permitted. The College is in the process of evaluating the impact of this pronouncement, which is expected to result in an increase in assets and liabilities on the statement of financial position. The College's lease commitments are included in Note 12. Adoption is not expected to have a material impact on the College's results of operations.

Curry College

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2021 and 2020

NOTE 3 - LIQUIDITY AND AVAILABILITY

The College's financial assets available within one year of the statements of financial position for general expenditure are as follows as of May 31:

	2021	2020
Financial assets:		
Cash and cash equivalents	\$ 24,995,391	\$ 11,773,243
Accounts receivable to be collected during the year	1,481,590	1,005,911
Contributions receivable to be collected during the year	609,874	458,815
Other receivables to be collected during the year	911,268	2,396,301
Fiscal year spending policy	4,772,000	4,863,000
Total financial assets available within one year	32,861,123	20,497,270
Liquidity resources:		
Bank line of credit	3,000,000	3,000,000
Total financial assets and liquidity resources available within one year	\$ 35,861,123	\$ 23,497,270

As part of the College's liquidity management, it structures its financial assets to be available as its general expenditures, liabilities, and other obligations come due. In addition, the College invests cash in excess of daily requirements in short-term investments. To help manage unanticipated liquidity needs, the College has available a line of credit in the amount of \$3,000,000 which it could draw upon. Although the College does not intend to spend from its board-designated endowment funds other than amounts appropriated for general expenditure as part of its annual budget approval and appropriation process, amounts from its board-designated endowment could be made available if necessary.

NOTE 4 - CONTRIBUTIONS RECEIVABLE

Contributions receivable are summarized at May 31 as follows:

	2021	2020
Unconditional promises are expected to be collected in:		
Less than one year	\$ 609,874	\$ 458,815
One to five years	394,509	496,000
	1,004,383	954,815
Less: Reserve for contributions receivable	236,250	-
	\$ 768,133	\$ 954,815

The College discounts contributions receivable using a risk-free rate based upon U.S. Treasury notes. For the years ended May 31, 2021 and 2020, the College has determined that discounts on contributions receivable are not material to the financial statements.

Curry College

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2021 and 2020

NOTE 5 - INVESTMENTS

The fair value of investments at May 31 are summarized as follows:

	2021	2020
Equity strategies:		
U.S. equities	\$ 33,445,304	\$ 29,330,094
Emerging market equities	3,730,428	2,787,230
Marketable alternatives	5,902,309	6,516,832
International equities	35,747,432	32,325,801
Fixed-income strategies:		
Cash and cash equivalents	13,308,716	13,119,466
Fixed income securities	11,537,086	10,998,574
Total	\$ 103,671,275	\$ 95,077,997

Equity Strategies

Equity investments include direct and indirect investments in equity securities of U.S. companies of all sizes. The purpose of the equity allocation is to provide a total return that will provide for both growth in principal and, to a lesser extent, current income.

International and emerging market equity investments include direct and indirect investments in equity securities of companies located in developed, emerging, and frontier market countries outside the U.S. In addition to sharing the purpose of the domestic equity allocation, international equity investments allow exposure to countries that may be growing faster than the United States.

Fixed-Income Strategies

Fixed-income investments, both core and global, include cash, cash equivalents, and direct and indirect investments in bonds and other income securities. The purposes of these fixed-income allocations are to provide a deflation hedge and to reduce the overall volatility of the portfolio through additional diversification. Investments in cash and cash equivalents are also intended to preserve liquid capital for future investment or other cash needs of the College.

Return on investments for the years ended May 31 consisted of the following:

	2021	2020
Investment returns:		
Interest and dividends	\$ 977,303	\$ 1,661,957
Realized and unrealized gains	29,513,989	3,090,226
Investment fees	(463,178)	(389,319)
Total investment return	\$ 30,028,114	\$ 4,362,864

Curry College

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2021 and 2020

Fair Value Measurements

The following table presents the College's investments by level within the valuation framework at May 31:

	May 31, 2021		
	Level 1	Measured at NAV*	Total
Investments			
Cash and cash equivalents	\$ 13,308,716	\$ -	\$ 13,308,716
U.S. equities	25,397,186	-	25,397,186
International equities	14,208,305	-	14,208,305
Marketable alternatives	5,902,309	-	5,902,309
Fixed-income securities	11,537,086	-	11,537,086
Alternative investments**:			
U.S. equities	-	8,048,118	8,048,118
International equities	-	21,539,127	21,539,127
Emerging market equities	-	3,730,428	3,730,428
Total	\$ 70,353,602	\$ 33,317,673	\$ 103,671,275
	May 31, 2020		
	Level 1	Measured at NAV*	Total
Investments			
Cash and cash equivalents	\$ 13,119,466	\$ -	\$ 13,119,466
U.S. equities	23,448,041	-	23,448,041
International equities	14,524,669	-	14,524,669
Marketable alternatives	6,516,832	-	6,516,832
Fixed-income securities	10,998,574	-	10,998,574
Alternative investments**:			
U.S. equities	-	5,882,053	5,882,053
International equities	-	17,801,132	17,801,132
Emerging market equities	-	2,787,230	2,787,230
Total	\$ 68,607,582	\$ 26,470,415	\$ 95,077,997

* Certain investments that are measured at fair value using the NAV per share (or its equivalents) practical expedient have not been categorized in the fair value hierarchy above. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

** Investments are redeemable in 30 days or less. There are no future purchase commitments for these investments.

Curry College

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2021 and 2020

NOTE 6 - LAND, BUILDINGS, AND EQUIPMENT

Land, buildings, and equipment consisted of the following at May 31:

	2021	2020
Land and land improvements	\$ 13,699,103	\$ 13,647,783
Building and building improvements	160,880,343	159,527,384
Furniture, equipment, and vehicles	33,882,488	32,874,568
Library books	1,921,632	1,921,632
Subtotal	210,383,566	207,971,367
Accumulated depreciation and amortization	(106,511,734)	(99,318,629)
Subtotal	103,871,832	108,652,738
Construction-in-process	566,796	542,591
Land, buildings, and equipment, net	\$ 104,438,628	\$ 109,195,329

Depreciation expense was \$7,193,105 and \$7,120,801 for the years ended May 31, 2021 and 2020, respectively.

NOTE 7 - LINE OF CREDIT

The College has a \$3,000,000 line of credit with a bank, renewable annually in November. The terms of the arrangement require payment of interest only on a monthly basis, at the Wall Street Journal prime rate (3.25% at May 31, 2021 and 2020, respectively) minus 0.25%. Provisions of the agreement require the College to have no outstanding balance under the line of credit for two 60-day periods during the year. Borrowings are collateralized by accounts receivable. There were no borrowings outstanding under the line of credit as of May 31, 2021 or 2020, nor were there any borrowings against the line of credit during either fiscal year.

Curry College

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2021 and 2020

NOTE 8 - BONDS PAYABLE

	2021	2020
Bonds payable consisted of the following at May 31:		
Massachusetts Development Finance Agency Revenue Bonds, Curry College Issue, Series 2013, dated December 20, 2013. The bonds carry an initial 10-year fixed rate of 2.90% which reset on the 10th and 20th anniversaries based on a formula. The bonds are due in varying installments, plus interest, with final maturity in 2043. The bonds are secured on a parity basis by substantially all real and personal property of the College.	\$ 29,025,000	\$ 30,790,000
Massachusetts Development Finance Agency Revenue Bonds, Curry College Issue, Series 2015, dated January 30, 2015. The bonds carry an initial 10-year fixed rate of 2.85% which reset on the 10th anniversary based on a formula. The bonds are due in varying installments, plus interest, with final maturity in 2035. The bonds are secured on a parity basis by substantially all real and personal property of the College.	11,201,848	11,842,091
Massachusetts Development Finance Agency Revenue Bonds, Curry College Issue, Series 2016A, dated March 21, 2016. The bonds carry an initial 10-year fixed rate of 2.90% which resets on the 10th anniversary based on a formula. The bonds are due in varying installments, plus interest, with final maturity in 2046. The bonds are secured on a parity basis by substantially all real and personal property of the College.	24,544,863	25,204,283
Massachusetts Development Finance Agency Revenue Bonds, Curry College Issue, Series 2016B, dated June 21, 2016. The bonds carry an initial 10-year fixed rate of 2.90% which resets on the 10th and 20th anniversaries based on a formula. The bonds are due in varying installments, plus interest, with final maturity in 2046. The bonds are secured on a parity basis by substantially all real and personal property of the College.	8,640,741	8,872,883
Total bonds payable	73,412,452	76,709,257
Less: Unamortized debt issue costs	612,546	641,530
Bonds payable, net	\$ 72,799,906	\$ 76,067,727
Future principal payments are as follows:		
2022		\$ 3,394,070
2023		3,496,363
2024		3,600,384
2025		3,705,947
2026		3,808,332
Thereafter		55,407,356
Total		\$ 73,412,452

Curry College

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2021 and 2020

The Mortgage and Trust Agreement dated April 1, 1999, as supplemented and amended by agreements with regard to the 2013, 2015, 2016A and 2016B bond issues, contains certain financial covenants which provide for, among other things, minimum debt service coverage and cash and investment reserve ratios. As of May 31, 2021 and 2020, the College was in compliance with these financial covenants.

Interest expense was \$2,212,279 and \$2,246,227 for the years ended May 31, 2021 and 2020, respectively. The College recorded no capitalized interest as of May 31, 2021. As of May 31, 2020, the College recorded \$67,000 of capitalized interest.

NOTE 9 - ENDOWMENT

The College's endowment includes both donor-restricted endowment funds and funds designated by the Board of Trustees to function as quasi-endowments. Quasi-endowment funds are internally restricted until such time as the Board of Trustees votes to release such funds for specific purposes or for the general use of the College. The aggregate of such board-designated funds is \$93,175,361 and \$85,652,812 as of May 31, 2021 and 2020, respectively, and is included in net assets without donor restrictions in the accompanying statements of financial position.

Interpretation of Relevant Law

The College has continued to follow its policy, under the Uniform Prudent Management of Institutional Funds Act ("UPMIFA"), of requiring the preservation of the original value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the College classifies as net assets with donor restrictions (a) the original value of gifts donated to permanent endowment, (b) the original value of subsequent gifts to permanent endowment, if any, and (c) accumulations to permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund, if any. The remaining portion of the donor-restricted endowment funds are classified as net assets with donor restrictions until they are appropriated for expenditure in a manner consistent with the donor's intentions, the College's spending policy and in a manner consistent with the standard of prudence prescribed by UPMIFA.

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level the donor requires the College to retain as a fund of perpetual duration. In accordance with U.S. GAAP, deficiencies of this nature are then reported in net assets with donor restrictions. In the event that a donor-restricted endowment fund is in a deficiency, the spending rate for that fiscal year is taken only to the extent of current year net interest and dividend income for that fund. As of May 31, 2021 and 2020, the College had no funds with deficiencies.

Strategies Employed for Achieving Objectives

The primary objective is to utilize a total return approach with a cross section of fixed-income and equity securities through mutual funds that combine income and dividend growth for inflation protection, and earnings growth and credit enhancement for appreciation.

Endowment Investment Policy

The College has adopted an investment philosophy that attempts to provide current income, long-term returns and growth at a rate in excess of inflation, and a diversity of endowment assets in order to reduce the risk of incurring large losses or wide swings in market value from year to year, and to achieve investment results, over the long term, that compare favorably with appropriate market indexes. Endowment assets

Curry College

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2021 and 2020

include those assets of donor-restricted funds that the organization must hold in perpetuity or for a donor-specified period as well as board-designated funds.

Spending Policy

Under the College's quasi-endowment spending policy in effect for the years ended May 31, 2021 and 2020, up to 5% of the rolling 12-quarter average market value of the quasi endowment as of December 31 preceding the applicable fiscal year was appropriated for current operations. This appropriation amounted to \$4,863,000 and \$4,782,000 for the years ended May 31, 2021 and 2020, respectively. The College appropriates interest, dividends, and realized and unrealized gains and losses to donor-restricted endowed funds as spending distributions. In addition, during fiscal 2021 and 2020 the College withdrew \$16,631,345 and \$3,235,186, respectively for operations and to increase working capital funds.

Endowment Fund Net Assets

	May 31, 2021		
	Without Donor Restrictions	With Donor Restrictions	Total
Donor-restricted endowment fund	\$ -	\$ 6,083,999	\$ 6,083,999
Board-designated funds	93,175,360	-	93,175,360
	<u>\$ 93,175,360</u>	<u>\$ 6,083,999</u>	<u>\$ 99,259,359</u>
Total endowment net assets			
	May 31, 2020		
	Without Donor Restrictions	With Donor Restrictions	Total
Donor-restricted endowment fund	\$ -	\$ 4,701,471	\$ 4,701,471
Board-designated funds	85,652,812	-	85,652,812
	<u>\$ 85,652,812</u>	<u>\$ 4,701,471</u>	<u>\$ 90,354,283</u>
Total endowment net assets			

The table above includes donor-restricted funds, which are purpose or time restricted in addition to accumulated earnings on donor-restricted endowment funds. Accumulated earnings on donor-restricted endowment funds was \$1,807,964 and \$974,721 at May 31, 2021 and 2020, respectively.

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NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2021 and 2020

Endowment Fund Activity

	For the Year Ended May 31, 2021		
	Without Donor Restrictions	With Donor Restrictions	Total
Net assets, beginning of year	\$ 85,652,812	\$ 4,701,471	\$ 90,354,283
Investment return:			
Investment income	942,793	34,798	977,591
Realized and unrealized gains, net	28,074,100	1,035,941	29,110,041
Total investment return	29,016,893	1,070,739	30,087,632
Net gifts, grants, and pledge payments	-	620,193	620,193
Quasi-endowment spending draw	(4,863,000)	-	(4,863,000)
Supplemental endowment draw	(16,631,345)	-	(16,631,345)
Appropriation of endowment assets for expenditure and other releases	-	(308,404)	(308,404)
Net assets, end of year	<u>\$ 93,175,360</u>	<u>\$ 6,083,999</u>	<u>\$ 99,259,359</u>
	For the Year Ended May 31, 2020		
	Without Donor Restrictions	With Donor Restrictions	Total
Net assets, beginning of year	\$ 89,444,538	\$ 4,429,486	\$ 93,874,024
Investment return:			
Investment income	1,232,569	40,069	1,272,638
Realized and unrealized gains, net	2,992,891	97,335	3,090,226
Total investment return	4,225,460	137,404	4,362,864
Net gifts, grants, and pledge payments	-	550,684	550,684
Quasi-endowment spending draw	(4,782,000)	-	(4,782,000)
Supplemental endowment draw	(3,235,186)	-	(3,235,186)
Appropriation of endowment assets for expenditure and other releases	-	(416,103)	(416,103)
Net assets, end of year	<u>\$ 85,652,812</u>	<u>\$ 4,701,471</u>	<u>\$ 90,354,283</u>

Curry College

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2021 and 2020

NOTE 10 - NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions as to use are for the following purposes at May 31:

	2021	2020
Scholarships	\$ 2,237,242	\$ 1,374,115
Instruction	932,605	574,981
Student services	370,314	2,287,161
Plant improvements	245,800	245,800
Institutional support	190,297	189,852
Auxiliary enterprises	194,583	127,681
Academic support	187,117	157,513
Total	\$ 4,357,958	\$ 4,957,103

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors for the years ended May 31:

	2021	2020
Instructions	\$ 114,069	\$ 89,556
Scholarships	90,199	81,290
Academic support	-	2,032
Student services	2,038,549	239,624
Auxiliary enterprises	-	3,600
Total	\$ 2,242,817	\$ 416,102

Net assets restricted by donors for permanent endowment consisted of the following at May 31:

	2021	2020
Appreciation restricted for:		
Scholarships	\$ 1,495,354	\$ 1,448,103
Lectures	105,005	105,006
General endowment	69,987	69,987
Instruction	55,686	55,686
Total	\$ 1,726,032	\$ 1,678,782

NOTE 11 - RETIREMENT PLANS

The College maintains a defined contribution retirement plan under the Code Section 403(b). For eligible employees, the College makes matching contributions into the plan. Effective September 2020 the College ceased providing matching contributions to the plan. An eligible employee is defined as an employee who has completed one year of eligible service and works 1,000 hours annually. The College also allows employees to make supplemental contributions that are not matched by the College. Both the employee and the College's contributions vest immediately. Total expenses under this plan amounted to approximately \$1,959,598 and \$2,334,696 for the years ended May 31, 2021 and 2020, respectively.

Curry College

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2021 and 2020

NOTE 12 - COMMITMENTS AND CONTINGENCIES

The College leases certain property, equipment, and vehicles under operating leases expiring through 2025. Rental expense for the leases amounted to \$388,280 and \$473,303 for the years ended May 31, 2021 and 2020, respectively. The future minimum lease payments, at May 31, 2021, for each of the next two years and in the aggregate are as follows:

<u>Fiscal Year</u>	<u>Amount</u>
2022	\$ 323,920
2023	181,151
2024	188,470
2025	192,239
Total	<u>\$ 885,780</u>

Substantially all of the College's faculty are covered by a collective bargaining agreement and are represented by the Curry College Chapter of the American Association of University Professors (the "AAUP"). The College's agreement with its faculty does not provide for tenure. The College has a system of rolling contracts whereby faculty members who have achieved a status similar to tenure are perpetually in the first year of a three-year contract and can only be terminated for cause. The agreement also provides for certain potential post-employment and post-retirement benefits. The College had recorded estimated liabilities for the probable cost of providing these benefits in the amount of \$26,800 and \$56,400 at May 31, 2021 and 2020, respectively. The estimates were based on the expected timing of when each individual faculty member will become eligible for these benefits (based on age and years of service), the experience of faculty utilizing these benefits and the terms of the recent bargaining agreement, which was executed on June 1, 2020 with an extended term through May 31, 2022.

In conducting its activities, the College from time to time is the subject of various legal claims. Management believes that the ultimate resolution of any such claims would not have a material adverse effect on the financial position of the College.

NOTE 13 - FUNCTIONAL EXPENSES

The College's primary program service is academic instruction. Expenses reported as auxiliary enterprises, student services, and academic support are incurred in support of this program activity. Natural expenses attributable to more than one functional expense category are allocated based on percentage of effort, usage, square footage, and other criteria.

Curry College

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2021 and 2020

The College's expenses on a functional basis for the year ended May 31, 2021 were as follows:

	Program Services	Management and General	Institutional Advancement	Total	2020
Salaries	\$ 32,288,985	\$ 2,984,694	\$ 365,564	\$ 35,639,243	\$ 37,741,620
Benefits	9,348,342	962,373	106,184	10,416,899	10,728,096
Contracted services	3,888,961	927,007	138,433	4,954,401	4,543,279
Rental and maintenance	2,479,122	146,590	13,409	2,639,121	2,505,479
Utilities	1,867,632	152,038	27,494	2,047,164	2,255,546
Interest	2,072,677	88,469	51,133	2,212,279	2,246,227
Depreciation	6,717,934	383,745	91,426	7,193,105	7,120,801
Dining	4,067,082	-	-	4,067,082	3,187,523
Other expenses	5,757,125	2,999,373	69,928	8,826,426	7,017,287
Total expenses	\$ 68,487,860	\$ 8,644,289	\$ 863,571	\$ 77,995,720	\$ 77,345,858

The College's expenses on a functional basis for the year ended May 31, 2020 were as follows:

	Program Services	Management and General	Institutional Advancement	Total
Salaries	\$ 33,915,346	\$ 3,366,682	\$ 459,592	\$ 37,741,620
Benefits	9,545,751	1,049,963	132,382	10,728,096
Contracted services	3,496,010	912,706	134,563	4,543,279
Rental and maintenance	2,312,617	180,638	12,224	2,505,479
Utilities	2,072,175	155,289	28,082	2,255,546
Interest	2,098,348	93,785	54,094	2,246,227
Depreciation	6,654,787	374,536	91,478	7,120,801
Dining	3,187,523	-	-	3,187,523
Other expenses	5,377,600	1,517,071	122,616	7,017,287
Total expenses	\$ 68,660,157	\$ 7,650,670	\$ 1,035,031	\$ 77,345,858

NOTE 14 - SUBSEQUENT EVENTS

In connection with the preparation of the financial statements, the College evaluated subsequent events occurring through September 30, 2021, the date that the financial statements were issued.